



January 3, 2022

Dear Valued Customer,

We are pleased to inform you that Vishay Intertechnology has acquired the majority of the assets of Barry Industries as of December 31, 2021.

Barry Industries was founded in 1977 to provide a wide range of Thick Film Resistor Products focused on high power and high frequency performance. We will continue to provide our customers both our engineering and Barry manufacturing excellence that have made us a premier brand worldwide. If you are a new customer to Vishay, we welcome you and if an existing customer, we hope this acquisition continues to solidify your business relationship with the Vishay Brand of companies.

Vishay Intertechnology, Inc. is one of the world's largest manufacturers of discrete semiconductors and passive electronic components. Our product innovations, successful acquisition strategy and "one-stop shop" service have made us a global industry leader. Vishay can be found on the Internet at <http://www.vishay.com>.

Best Regards,

VISHAY AMERICAS, INC.

A handwritten signature in black ink that reads "Anne Taylor".

Anne Taylor
Sr. Vice President, Sales

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